HOUSE BILL 1789

State of Washington 58th Legislature 2003 Regular Session

By Representatives Blake, Priest and Dunshee

Read first time 02/10/2003. Referred to Committee on Capital Budget.

- 1 AN ACT Relating to capital budget project savings; amending RCW
- 2 43.88.110, 43.88.145, and 43.88.160; and declaring an emergency.
- 3 BE IT ENACTED BY THE LEGISLATURE OF THE STATE OF WASHINGTON:

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- 4 **Sec. 1.** RCW 43.88.110 and 1997 c 96 s 6 are each amended to read 5 as follows:
 - This section sets forth the expenditure programs and the allotment and reserve procedures to be followed by the executive branch for public funds.
 - (1) Allotments of an appropriation for any fiscal period shall conform to the terms, limits, or conditions of the appropriation.
 - (2) The director of financial management shall provide all agencies with a complete set of operating and capital instructions for preparing a statement of proposed expenditures at least thirty days before the beginning of a fiscal period. The set of instructions need not include specific appropriation amounts for the agency.
 - (3) Within forty-five days after the beginning of the fiscal period or within forty-five days after the governor signs the omnibus biennial appropriations act, whichever is later, all agencies shall submit to

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the governor a statement of proposed expenditures at such times and in such form as may be required by the governor.

- (4) The office of financial management shall develop a method for monitoring capital appropriations and expenditures that will capture at least the following elements:
- (a) Appropriations made for capital projects including transportation projects;
- (b) Estimates of total project costs including past, current, ensuing, and future biennial costs;
 - (c) Comparisons of actual costs to estimated costs;

- (d) Comparisons of estimated construction start and completion dates with actual dates;
 - (e) Documentation of fund shifts between projects.

This data may be incorporated into the existing accounting system or into a separate project management system, as deemed appropriate by the office of financial management. The office of financial management must make an annual report of significant cost overruns or underruns to the legislative fiscal committees as required by RCW 43.88.145 and 43.88.160.

- (5) The office of financial management shall publish agency annual maintenance summary reports beginning in October 1997. State agencies shall submit a separate report for each major campus or site, as defined by the office of financial management. Reports shall be prepared in a format prescribed by the office of financial management and shall include, but not be limited to: Information describing the number, size, and condition of state-owned facilities; facility maintenance, repair, and operating expenses paid from the state operating and capital budgets, including maintenance staffing levels; the condition of major infrastructure systems; and maintenance management initiatives undertaken by the agency over the prior year. Agencies shall submit their annual maintenance summary reports to the office of financial management by September 1st each year.
- (6) The office of financial management, prior to approving allotments for major capital construction projects valued over five million dollars, shall institute procedures for reviewing such projects at the predesign stage that will reduce long-term costs and increase facility efficiency. The procedures shall include, but not be limited to, the following elements:

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1 (a) Evaluation of facility program requirements and consistency 2 with long-range plans;

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- (b) Utilization of a system of cost, quality, and performance standards to compare major capital construction projects; and
- (c) A requirement to incorporate value-engineering analysis and constructability review into the project schedule.
- (7) No expenditure may be incurred or obligation entered into for such major capital construction projects including, without exception, land acquisition, site development, predesign, design, construction, and equipment acquisition and installation, until the allotment of the funds to be expended has been approved by the office of financial management. This limitation does not prohibit the continuation of expenditures and obligations into the succeeding biennium for projects for which allotments have been approved in the immediate prior biennium.
- (8) If at any time during the fiscal period the governor projects a cash deficit in a particular fund or account as defined by RCW 43.88.050, the governor shall make across-the-board reductions in allotments for that particular fund or account so as to prevent a cash deficit, unless the legislature has directed the liquidation of the cash deficit over one or more fiscal periods. Except for the legislative and judicial branches and other agencies headed by elective officials, the governor shall review the statement of proposed operating expenditures for reasonableness and conformance legislative intent. Once the governor approves the statements of proposed operating expenditures, further revisions shall be made only at the beginning of the second fiscal year and must be initiated by the However, changes in appropriation level authorized by the governor. legislature, changes required by across-the-board reductions mandated by the governor, changes caused by executive increases to spending authority, and changes caused by executive decreases to spending authority for failure to comply with the provisions of chapter 36.70A RCW may require additional revisions. Revisions shall not be made retroactively. Revisions caused by executive increases to spending authority shall not be made after June 30, 1987. However, the governor may assign to a reserve status any portion of an agency appropriation withheld as part of across-the-board reductions made by the governor and any portion of an agency appropriation conditioned on a contingent

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- event by the appropriations act. The governor may remove these amounts from reserve status if the across-the-board reductions are subsequently modified or if the contingent event occurs. The director of financial management shall enter approved statements of proposed expenditures into the state budgeting, accounting, and reporting system within forty-five days after receipt of the proposed statements from the If an agency or the director of financial management is unable to meet these requirements, the director of financial management shall provide a timely explanation in writing to the legislative fiscal committees.
 - (9) It is expressly provided that all agencies shall be required to maintain accounting records and to report thereon in the manner prescribed in this chapter and under the regulations issued pursuant to this chapter. Within ninety days of the end of the fiscal year, all agencies shall submit to the director of financial management their final adjustments to close their books for the fiscal year. Prior to submitting fiscal data, written or oral, to committees of the legislature, it is the responsibility of the agency submitting the data to reconcile it with the budget and accounting data reported by the agency to the director of financial management.
 - (10) The director of financial management shall monitor agency operating expenditures against the approved statement of proposed expenditures and shall provide the legislature with quarterly explanations of major variances.
 - (11) The director of financial management may exempt certain public funds from the allotment controls established under this chapter if it is not practical or necessary to allot the funds. Allotment control exemptions expire at the end of the fiscal biennium for which they are granted. The director of financial management shall report any exemptions granted under this subsection to the legislative fiscal committees.
- **Sec. 2.** RCW 43.88.145 and 1994 c 219 s 6 are each amended to read 33 as follows:
- 34 (1)(a) The capital appropriations act may authorize the governor, 35 through the director of financial management, to transfer the 36 appropriation authority for a capital project that is in excess of the

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amount required for the completion of the project to another capital project for which the appropriation is insufficient.

- $((\frac{a}{a}))$ No such transfer may be used to expand the capacity or change the intended use of the project beyond that intended by the legislature in making the appropriation.
- $((\frac{b}{b}))$ (c) The transfer may be effected only between capital projects within a specific department, commission, agency, or institution of higher education.
- $((\langle c \rangle))$ (d) The transfer may be effected only if the project from which the transfer of funds is made is substantially complete and there are funds remaining, or bids have been let on the project from which the transfer of funds is made and it appears to a substantial certainty that the project can be completed within the biennium for less than the amount appropriated.
- (e) If there is no project available or in need of transfer excess appropriation authority under this subsection (1), the excess amounts may be transferred to the agency's infrastructure savings account.
- (2) For the purposes of this section, the legislature intends that each project be defined as proposed to the legislature in the governor's budget document, unless the legislative history demonstrates that the legislature intended to define the scope of a project in a different way.
- (3)(a) Transfers of funds to an agency's infrastructure savings account are subject to review and approval by the office of financial management. Expenditures from an infrastructure savings account are limited to projects that have a primary purpose to correct infrastructure deficiencies or conditions that: (i) Adversely affect the ability to utilize the infrastructure for its current programmatic use; (ii) reduce the life expectancy of the infrastructure; or (iii) increase the operating costs of the infrastructure for its current programmatic use.
- (b) For the purposes of this section, eligible infrastructure projects may include structures and surface improvements, site amenities, utility systems outside building footprints and natural environmental changes or requirements as part of an environmental regulation, or infrastructure planning as part of a facility master plan.

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(4) The office of financial management shall notify the legislative fiscal committees of the senate and the house of representatives at least thirty days before any transfer is effected under this section except emergency projects or any transfer under two hundred fifty thousand dollars, and shall prepare a report to such committees listing all completed transfers at the close of each ((fiscal)) calendar year with an update at the end of each fiscal year.

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- (5)(a) In reviewing transfers in excess of two hundred fifty thousand dollars, the office of financial management shall ensure that excess appropriation authority resulting at the end of a project is the result of project management efforts and not the result of advantageous bidding climate, scope reduction, or overestimation of initial project budget.
- 14 <u>(b) Excess appropriation authority resulting from advantageous</u>
 15 <u>bids, scope reduction, or overestimation of initial project budget must</u>
 16 <u>be transferred to the education construction account for common school</u>
 17 construction.
 - (c) Remaining excess appropriation authority must be equally divided between the agency and the education construction account for common school construction.
 - (d) If an agency does not have an infrastructure savings account, an excess appropriation authority must be transferred to the education construction account for common school construction if there is no other project in need of the money.
 - (6) The office of financial management shall revise the allotment authorization for projects affected by this section. Funds transferred to the education construction account under this section may not be allotted until appropriated by the legislature.
- 29 **Sec. 3.** RCW 43.88.160 and 2002 c 260 s 1 are each amended to read 30 as follows:

31 This section sets forth the major fiscal duties and responsibilities of officers and agencies of the executive branch. 32 33 regulations issued by the governor pursuant to this chapter shall 34 provide for a comprehensive, orderly basis for fiscal management and 35 control, including efficient accounting and reporting therefor, for the 36 executive branch of the state government and may include, in addition,

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such requirements as will generally promote more efficient public management in the state.

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- (1) Governor; director of financial management. The governor, through the director of financial management, shall devise and supervise a modern and complete accounting system for each agency to the end that all revenues, expenditures, receipts, disbursements, resources, and obligations of the state shall be properly and systematically accounted for. The accounting system shall include the development of accurate, timely records and reports of all financial affairs of the state. The system shall also provide for central accounts in the office of financial management at the level of detail deemed necessary by the director to perform central financial management. The director of financial management shall adopt and periodically update an accounting procedures manual. Any agency maintaining its own accounting and reporting system shall comply with the updated accounting procedures manual and the rules of the director adopted under this chapter. An agency may receive a waiver from complying with this requirement if the waiver is approved by the director. Waivers expire at the end of the fiscal biennium for which they are granted. The director shall forward notice of waivers granted to the appropriate legislative fiscal committees. The director of financial management may require such financial, statistical, and other reports as the director deems necessary from all agencies covering any period.
 - (2) Except as provided in chapter 43.88C RCW, the director of financial management is responsible for quarterly reporting of primary operating budget drivers such as applicable workloads, caseload estimates, and appropriate unit cost data. These reports shall be transmitted to the legislative fiscal committees or by electronic means to the legislative evaluation and accountability program committee. Quarterly reports shall include actual monthly data and the variance between actual and estimated data to date. The reports shall also include estimates of these items for the remainder of the budget period.
 - (3) The director of financial management shall report at least annually to the appropriate legislative committees regarding the status of all appropriated capital projects, including transportation projects, showing significant cost overruns or underruns. For the

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purposes of this section, significant cost overruns means overruns in excess of two hundred fifty thousand dollars. If funds are shifted from one project to another, the office of financial management shall also reflect this in the annual variance report. Once a project is complete, the report shall provide a final summary showing estimated start and completion dates of each project phase compared to actual dates, estimated costs of each project phase compared to actual costs, and whether or not there are any outstanding liabilities or unsettled claims at the time of completion. Agencies shall incorporate the requirements of this report into their project management practices.

- (4) In addition, the director of financial management, as agent of the governor, shall:
- (a) Develop and maintain a system of internal controls and internal audits comprising methods and procedures to be adopted by each agency that will safeguard its assets, check the accuracy and reliability of its accounting data, promote operational efficiency, and encourage adherence to prescribed managerial policies for accounting and financial controls. The system developed by the director shall include criteria for determining the scope and comprehensiveness of internal controls required by classes of agencies, depending on the level of resources at risk.

Each agency head or authorized designee shall be assigned the responsibility and authority for establishing and maintaining internal audits following the standards of internal auditing of the institute of internal auditors;

- (b) Make surveys and analyses of agencies with the object of determining better methods and increased effectiveness in the use of manpower and materials; and the director shall authorize expenditures for employee training to the end that the state may benefit from training facilities made available to state employees;
- 31 (c) Establish policies for allowing the contracting of child care 32 services;
 - (d) Report to the governor with regard to duplication of effort or lack of coordination among agencies;
 - (e) Review any pay and classification plans, and changes thereunder, developed by any agency for their fiscal impact: PROVIDED, That none of the provisions of this subsection shall affect merit systems of personnel management now existing or hereafter established

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- by statute relating to the fixing of qualifications requirements for 1 2 recruitment, appointment, or promotion of employees of any agency. director shall advise and confer with agencies including appropriate 3 standing committees of the legislature as may be designated by the 4 5 speaker of the house and the president of the senate regarding the fiscal impact of such plans and may amend or alter the plans, except 6 7 that for the following agencies no amendment or alteration of the plans may be made without the approval of the agency concerned: 8 9 headed by elective officials;
 - (f) Fix the number and classes of positions or authorized employee years of employment for each agency and during the fiscal period amend the determinations previously fixed by the director except that the director shall not be empowered to fix the number or the classes for the following: Agencies headed by elective officials;
- 15 (g) Adopt rules to effectuate provisions contained in (a) through 16 (f) of this subsection.
 - (5) The treasurer shall:

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- (a) Receive, keep, and disburse all public funds of the state not expressly required by law to be received, kept, and disbursed by some other persons: PROVIDED, That this subsection shall not apply to those public funds of the institutions of higher learning which are not subject to appropriation;
- 23 (b) Receive, disburse, or transfer public funds under the 24 treasurer's supervision or custody;
 - (c) Keep a correct and current account of all moneys received and disbursed by the treasurer, classified by fund or account;
 - (d) Coordinate agencies' acceptance and use of credit cards and other payment methods, if the agencies have received authorization under RCW 43.41.180;
- 30 (e) Perform such other duties as may be required by law or by regulations issued pursuant to this law.

It shall be unlawful for the treasurer to disburse public funds in the treasury except upon forms or by alternative means duly prescribed by the director of financial management. These forms or alternative means shall provide for authentication and certification by the agency head or the agency head's designee that the services have been rendered or the materials have been furnished; or, in the case of loans or grants, that the loans or grants are authorized by law; or, in the case

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of payments for periodic maintenance services to be performed on state owned equipment, that a written contract for such periodic maintenance services is currently in effect; and the treasurer shall not be liable under the treasurer's surety bond for erroneous or improper payments so made. When services are lawfully paid for in advance of full performance by any private individual or business entity other than equipment maintenance providers or as provided for by RCW 42.24.035, such individual or entity other than central stores rendering such services shall make a cash deposit or furnish surety bond coverage to the state as shall be fixed in an amount by law, or if not fixed by law, then in such amounts as shall be fixed by the director of the department of general administration but in no case shall such required cash deposit or surety bond be less than an amount which will fully indemnify the state against any and all losses on account of breach of promise to fully perform such services. No payments shall be made in advance for any equipment maintenance services to be performed more than twelve months after such payment. Any such bond so furnished shall be conditioned that the person, firm or corporation receiving the advance payment will apply it toward performance of the contract. responsibility for recovery of erroneous or improper payments made under this section shall lie with the agency head or the agency head's designee in accordance with regulations issued pursuant to this chapter. Nothing in this section shall be construed to permit a public body to advance funds to a private service provider pursuant to a grant or loan before services have been rendered or material furnished.

(6) The state auditor shall:

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- (a) Report to the legislature the results of current post audits that have been made of the financial transactions of each agency; to this end the auditor may, in the auditor's discretion, examine the books and accounts of any agency, official, or employee charged with the receipt, custody, or safekeeping of public funds. Where feasible in conducting examinations, the auditor shall utilize data and findings from the internal control system prescribed by the office of financial management. The current post audit of each agency may include a section on recommendations to the legislature as provided in (c) of this subsection.
- 37 (b) Give information to the legislature, whenever required, upon 38 any subject relating to the financial affairs of the state.

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(c) Make the auditor's official report on or before the thirtyfirst of December which precedes the meeting of the legislature. report shall be for the last complete fiscal period and shall include determinations as to whether agencies, in making expenditures, complied with the laws of this state. The state auditor is authorized to perform or participate in performance verifications and performance audits as expressly authorized by the legislature in the omnibus biennial appropriations acts or in the performance audit work plan approved by the joint legislative audit and review committee. state auditor, upon completing an audit for legal and financial compliance under chapter 43.09 RCW or a performance verification, may report to the joint legislative audit and review committee or other appropriate committees of the legislature, in a manner prescribed by the joint legislative audit and review committee, on facts relating to the management or performance of governmental programs where such facts are discovered incidental to the legal and financial audit or The auditor may make such a report to a performance verification. legislative committee only if the auditor has determined that the agency has been given an opportunity and has failed to resolve the management or performance issues raised by the auditor. If the auditor makes a report to a legislative committee, the agency may submit to the committee a response to the report. This subsection (6) shall not be construed to authorize the auditor to allocate other than de minimis resources to performance audits except as expressly authorized in the appropriations acts or in the performance audit work plan. The results of a performance audit conducted by the state auditor that has been requested by the joint legislative audit and review committee must only be transmitted to the joint legislative audit and review committee.

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(d) Be empowered to take exception to specific expenditures that have been incurred by any agency or to take exception to other practices related in any way to the agency's financial transactions and to cause such exceptions to be made a matter of public record, including disclosure to the agency concerned and to the director of financial management. It shall be the duty of the director of financial management to cause corrective action to be taken within six months, such action to include, as appropriate, the withholding of funds as provided in RCW 43.88.110. The director of financial management shall annually report by December 31st the status of audit

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- resolution to the appropriate committees of the legislature, the state auditor, and the attorney general. The director of financial management shall include in the audit resolution report actions taken as a result of an audit including, but not limited to, types of personnel actions, costs and types of litigation, and value of recouped
 - (e) Promptly report any irregularities to the attorney general.
- 8 (f) Investigate improper governmental activity under chapter 42.40 9 RCW.

goods or services.

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- (7) The joint legislative audit and review committee may:
- 11 (a) Make post audits of the financial transactions of any agency 12 and management surveys and program reviews as provided for in chapter 13 44.28 RCW as well as performance audits and program evaluations. To 14 this end the joint committee may in its discretion examine the books, 15 accounts, and other records of any agency, official, or employee.
- 16 (b) Give information to the legislature or any legislative 17 committee whenever required upon any subject relating to the 18 performance and management of state agencies.
- 19 (c) Make a report to the legislature which shall include at least 20 the following:
 - (i) Determinations as to the extent to which agencies in making expenditures have complied with the will of the legislature and in this connection, may take exception to specific expenditures or financial practices of any agencies; and
- 25 (ii) Such plans as it deems expedient for the support of the 26 state's credit, for lessening expenditures, for promoting frugality and 27 economy in agency affairs, and generally for an improved level of 28 fiscal management.
- NEW SECTION. Sec. 4. If any provision of this act or its application to any person or circumstance is held invalid, the remainder of the act or the application of the provision to other persons or circumstances is not affected.
- NEW SECTION. Sec. 5. This act is necessary for the immediate preservation of the public peace, health, or safety, or support of the state government and its existing public institutions, and takes effect immediately.

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